

Share capital

320	Ownership structure
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>100
countries
supply geography

2 categories
Industrial Exporter of
the Year and Responsible
ESG Exporter.

Demand for PhosAgro's finished products is strong both in Russia and abroad. In 2025, the Company was recognised for its export achievements and responsible international supply practices, winning the **Exporter of the Year** award in two categories.

↗ 2x growth over 10 years
8.6
mt
exports in 2025



Value creation cycle

R&D
developments

Mining

Production

Transportation
and logistics

Sales

Application
and service

Stakeholder
values